



CITY OF COLLEGE STATION



Snapshots that Define a Community

2007 ANNUAL REPORT

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CITY OF COLLEGE STATION

Home of Texas A&M University and
the George Bush Presidential Library and Museum
Heart of the Research Valley
P.O.Box 9960 / 1101 Texas Avenue
College Station, Texas 77842

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"Abraham Lincoln said 'Character, it's like a tree and reputation is like a shadow. The shadow is what we think of it, the tree is the real thing.' Well, as mayor of College Station, I can tell you that the shadows all the employees have cast upon this city have been great, and the employees who cast those shadows are like big, thick oak trees. I applaud you all for a great year, and I look forward to the promise of an even better year in 2008."

- Mayor Ben White at 2007 Employee Awards Banquet

Leadership

[lee-der-ship] –noun 1. the position or function of a leader; 2. ability to lead; 3. an act or instance of leading; guidance; direction; 4. the leaders of a group.

Dear College Station Residents and Visitors,

This is our 2007 Annual Report. It highlights all of the city's major projects, important accomplishments, and strategic plans from the previous year. This year the publication's theme focuses on the foundation of our organization – our employees.

From the parks crews preparing the dozens of athletic fields to the management team of tireless department directors, it's the more than 900 employees which help keep the city running. This year's annual report is a tribute to the dedication and energy which the city's employees portray in their service to the community.

As you will read about in this year's annual report, many of our employees extend their service to the community well beyond the normal 8 to 5 work schedule and beyond the walls of their offices. These men and women are the same people you see coaching little league soccer at Veterans Park on a Saturday afternoon, dropping off hundreds of pounds of donated canned goods – donated by fellow city employees – in the early morning hours of 5:00 a.m. as part of the community food drive, and ringing the bells at one of the Salvation Army displays throughout the city during the holiday season. All our employees display a genuine interest in the quality of life issues which makes College Station such a wonderful place for our 85,000 residents to call home. The hearts and souls of our employees are woven into the fabric of this community.

With the aid of the city staff the City Council will continue its pledge to engage citizens in the governance process with opportunities to become an active stakeholder in the community. A few of those opportunities include:

Neighborhood Integrity Initiative: the city's plan to improve community relations in neighborhoods and build a better sense of understanding for all types of citizens, enhance the "Quality of Life" for all residents through more efficient service and effective programs.

Communications: new and innovative uses of the city's website, government access channel-TV19, and other outreach efforts to generate two-way communication between city staff and citizens.

C.I.P. Citizen Advisory Committee: a process to get input and strategic feedback on which capital projects, such as roads and parks, the city will invest in for future years as part of the capital improvement program.

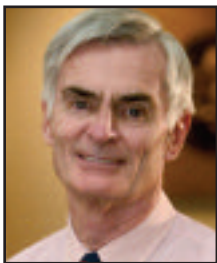
Comprehensive Plan Update: there has been, and will continue to be in 2008 – a major thrust to gather input on better managed growth. This will aid the city in its ability to accommodate the needs of its residents, and help facilitate healthy discussion among neighborhoods and developers. This will also aid us in being a bigger player in the decisions that face the entire Bryan/College Station region.

Transportation: There will be a continued effort to keep this issue on the City Council "radar screen". This is a topic of importance for citizens, and it will be addressed as the city moves forward on other growth initiatives.

Citizen University: The City Council will continue to pledge to citizens an opportunity for face-to-face dialogue through programs such as this one which empowers participants to learn more about their local government.

In closing, the City Council is proud to state that College Station is "The home of Texas A&M", and that pride is on display in the service our employees deliver everyday to both our citizens and visitors. Please take a moment to read through our 2007 Annual Report and enjoy all the wonderful stories and photographs that truly embody the spirit that is "Aggieland"... and that is the City of College Station, Texas.

Sincerely,
College Station City Council



John Crompton
Place 1



James Massey
Place 2



Ron Gay
Mayor Pro Tem, Place 3



Lynn McIlhaney
Place 4



Chris Scotti
Place 5



David Ruesink
Place 6

The City of College Station is happy to report another year of outstanding success. As City Manager, I believe our achievements are a direct reflection of those working for our community. This annual report highlights the importance of City employees as an invaluable asset to achieving the mission of College Station. Our employees are only part of the team and enjoy the support of the City Council members, hundreds of volunteers, and, of course our citizens who make everything possible.

I am excited that this year's annual report highlights the many accomplishments of all those working hard to ensure prosperity, integrity, and growth in our neighborhoods and businesses. This continued success has allowed us the honor of having numerous employees win awards from their peers and many of our departments recognized as model programs for other cities.

I believe College Station is headed in a very positive direction. We have experienced some changes in department director positions, and they will be missed; however, I am confident that our current and future staff will continue to provide the best service possible to our valued customers, the citizens of College Station.

Our community is truly one of a kind and we look forward to continued progress in the years to come.



Glenn Brown
City Manager
Credentialed Manager

2007-2012 Strategic Goals:

**Excellence is more than
a goal in the City of
College Station – it is
the standard.**



The strategic planning process requires the City Council and city staff to effectively deliver a shared vision, mission, strategic issues, and policy initiatives which must be addressed to ensure College Station continues to deliver superior services for a rapidly growing population.

College Station City Council has set the strategic direction for city government through the development of **Strategic Issues** and supporting Policy Initiatives.

1. Citywide Safety and Security

- Invest in our public safety infrastructure
- Benchmark public safety services

2. Growing Sustainable Revenue Sources

- Develop innovative income strategies
- Re-evaluate and update financial policies

3. Effective Communications

- Implement a communication strategy
- Cultivate citizen trust with accountable government

4. Exceptional Multi-Modal Mobility

- Implement state-of-the-art transportation programs and systems
- Lobby for state and federal transportation funds

5. Sustainable Quality City Workforce

- Create attractive work environment to retain quality employees

6. Exceptional Infrastructure and Core Services

- Ensure infrastructure is well maintained and expandable
- Provide customer focused, cost effective, high quality core city services

7. Destination Place to Live and Work

- Seek economic development opportunities and partnerships which position College Station as a national center for bio-technology
- Enhance tourism with the development of needed infrastructure to support the tourism segment of our economy

8. Diverse Growing Economy

- Invest in infrastructure and programs which creates a sense of place for College Station citizens
- Invest in those programs and activities which promotes College Station as a cool place to live, work, and play

College Station Strategic Plan

>> Strategic Plan 2007-2012

Excellence is more than a goal in the City of College Station – it is the standard.

>> Mission Statement

“On behalf of the citizens of College Station, home of Texas A&M University, we will continue to promote and advance the community’s quality of life.”

>> Community Vision Statement

College Station, the proud home of Texas A&M University and the heart of the Brazos Valley, will be a vibrant, progressive, knowledge-based community which promotes the highest quality of life by...

- Enhancing and protecting neighborhoods in a diverse community where residents are safe, protected from adverse impacts, well maintained and actively revitalized;
- Increasing sensitive development and management of the built and natural environment;
- Expecting sensitive development and management of the built and natural environment;
- Supporting well planned, smart and sustainable growth;
- Valuing and protecting our cultural and historical community facilities, infrastructure and services which ensure our city is cohesive and well connected; and
- Positioning College Station for both short and long-term economic prosperity by expanding, strengthening and diversifying economic and education resources.



Members of Roan's Chapel Missionary Baptist Church accepted the Historic Building Marker #7 from the City of College Station on December 13. The church facility and its members have been a part of the College Station community for over 126 years.

Joyner Earns Top Honors at City

The City of College Station proudly selects Kevin Joyner as the 2007 Employee of the Year. As a Systems Analyst for the MIS Department, Kevin provides support for seven of the City's SQL database servers. He also provides frontline technical support for applications in other departments, including: Municipal Court, Public Works, BVSWM, City Secretary's Office, Planning, Development Services, Parks & Recreation, Electric Utilities, Water/Wastewater, Geographic Information Systems, and E-Government. Kevin uses his skill and experience to integrate various systems throughout College Station which improve the operational efficiencies of many city services. He also provides technical advice for the College Station's Emergency Operations Center. With seven years of service, and a Star Award recipient in 2005, Kevin is a key component in furthering technological advancement for the City of College Station.

Kevin's passion, however, does not stop with his work. He displays a genuine interest in helping build the community. Kevin serves on the Board for Bryan North Little League and is a T-Ball coach for one of the teams. He also serves in a leadership group at his church.

Kevin has been married ten years to his wife, Erin, and has four boys: Andrew (9); Nick (7); Logan (5); and Cody (3). Kevin graduated from Texas A&M University in 1996 and served in Company D-2 of the Corp of Cadets as a student.



Kevin Joyner
Systems Analyst, MIS Department

Meet Kevin Joyner:

My favorite hobbies are:

watching college basketball, rock-climbing

My favorite food is:

wife's homemade lasagna and grandma's homemade rolls

My favorite movie is:

Lord of the Rings - The Two Towers

When I was a child I wanted to be:

a Special Forces elite member (i.e. GI Joe)

Meet Eric Bodholt:

My favorite hobbies are:
shooting pool, any outdoor activity

My favorite food is:
pizza

My favorite movie is:
Smokey and the Bandit

When I was a child I wanted to be:
everything

Employee of the Year Nominee Erik Bodholt has worked with the City of College Station for over nine years. His primary duties include server infrastructure design and implementation and maintenance for the City's 50 Intel CPU based servers.



Erik Bodholt
Network Analyst, MIS Department



Bill Bonifazi
Crew Leader, Public Works Department

Employee of the Year Nominee Billy Bonifazi is a Crew Leader for the Street Maintenance Division of the Public Works Department. Billy's primary job duties include leading asphalt repair jobs and asphalt lay down jobs, on-call duty for after hour incident response, Street Maintenance Division project planning, and field supervision of Division crews.

Meet Bill Bonifazi :

My favorite hobbies are:
hog and deer hunting, fishing, and outdoor activities

My favorite food is:
Italian spaghetti

My favorite movie is:
Tombstone with Kurt Russell

When I was a child I wanted to be:
a veterinarian

Meet Stacy Engelmann:

My favorite hobbies are:
cooking, crafts, watching NASCAR Races and NCAA Football

My favorite food is:
Mexican food

My favorite movie is:
Pirates of the Caribbean

When I was a child I wanted to be:
a veterinarian because I love animals (except reptiles)

Employee of the Year Nominee Stacy Engelmann is the Staff Assistant for the College Station Electric Utilities. She has been with the city for more than ten years. Stacy's primary job duties include departmental payroll and human resource functions, maintenance of departmental personnel and training files, NERC compliance departmental clerical support, and supervising the utilities administrative staff.



Stacy Engelmann
Staff Assistant, Electric Utilities Department

Meet Zeta Fail:

My favorite hobbies are:
singing, crafting and stalking Toby Keith!

My favorite food is:
my mom's pot roast and brown potatoes

My favorite movie is:
Lonesome Dove

When I was a child I wanted to be:
a barrel racer/Florist/news anchor/doctor/lawyer -
so I settled for law enforcement!

Employee of the Year Nominee Zeta Fail is the Communications Manager at the College Station Police Department. She has been with the City for over seven years and has 18 years of public safety experience. Zeta manages over 30 employees within the communications center and holding facility.



Zeta Fail
Communications Manager, Police Department



George Godfrey
Crew Leader, Rock Prairie Landfill

Employee of the Year Nominee George Godfrey, a ten-year city employee, is the Crew Leader at the Rock Prairie landfill. He has earned numerous certifications, highlighted by accomplishments in Hazardous Materials, CPR, and Waste Screening.

Meet George Godfrey:

My favorite hobbies are:
fishing, hunting, raising and training my colt

My favorite food is:
fried pork chops and ribs

My favorite movie is:
Quigley Down Under and Monte Walsh

When I was a child I wanted to be:
a cowboy

Meet Garry Lange:

My favorite hobbies are:
archery, fishing and family

My favorite food is:
anything cooked on a grill

My favorite movie is:
any western

When I was a child I wanted to be:
a technician...still do

Employee of the Year Nominee, Garry Lange is the Substation/Metering Superintendent for the Electric Utilities Department. Garry has 38 years in the electrical substation/metering field and 28 years with the City of College Station. He has completed numerous electrical substations, traffic control systems, fiber systems, radio systems, telecommunication systems, and SCADA (Supervisory Control and Data Acquisition) projects for the City.



Garry Lange
Technical Superintendent, Electrical

collaboration

[kuh-lab-uh-rey-shuhn] – verb 1.to work, one with another; cooperate; 2. the act or process of collaborating.

Meet Wanda Lapham :

My favorite hobbies are:
sewing, quilting, baking for family and friends

My favorite food is:
my mom's dumplings and fruit cake

My favorite movie is:
Dances with Wolves

When I was a child I wanted to be:
a detective...I read Nancy Drew mysteries

Employee of the Year Nominee Wanda Lapham is the Staff Assistant at Municipal Court. Since joining the city in 2000, she has been responsible for ensuring court activities are coordinated with the Judge's, Prosecutor's, and courtroom schedules, scheduling and maintaining the courtroom docket for contested and non-contested cases, preparing subpoenas and summons to mandate appearances before the Judge and handling courtroom administrative activities.



Wanda Lapham
Staff Assistant, Municipal Court



Geri Marsh
Recreation Supervisor
Parks and Recreation Department

Employee of the Year nominee Geri Marsh is a Recreation Supervisor for the Parks and Recreation Department. She has been employed by the City since 1997. Her primary responsibilities include acquiring and running local, state, and national athletic events hosted by the Parks Department.

Meet Geri Marsh :

My favorite hobbies are:
reading, walking, and watching football

My favorite food is:
Mexican food

My favorite movie is:
too many to narrow down

When I was a child I wanted to be:
a teacher

Meet Shelia McQueen:

My favorite hobbies are:
shopping and watching the Dallas Cowboys

My favorite food is:
fried catfish, shrimp étouffée...any good seafood

My favorite movie is:
Tyler Perry's - Why Did I Get Married? The Color Purple

When I was a child I wanted to be:
married with lots of children. Now that I'm all grown up...well, you get wise

Shelia McQueen has worked as the Program Coordinator for the Brazos Valley Solid Waste Management Agency for over eight years. She handles all of the public education and public relation events for BVSWM through preparing displays, brochures, public service announcements, and other general information.



Shelia McQueen
Program Coordinator, Brazos Valley Solid Waste
Management Agency

[koh-op-uh-rey-shuhn] – noun 1. an act or instance of working or acting together for a common purpose or benefit; joint action.

Meet Andy Murph :

My favorite hobbies are:
barbecuing, hunting, and fishing

My favorite food is:
grilled and stuffed quail, and cherry pie

My favorite movie is:
Butch Cassidy and The Sundance Kid

When I was a child I wanted to be:
just like my dad, a State Trooper, and my hero

Employee of the Year Nominee Andy Murph started with the City of College Station in 1993 in the Police Department's patrol division. Andy currently holds the title of Master Officer and continues to work in the night shift patrol. During his tenure, Andy has served as a field training officer and is now often called upon to teach new recruits DWI enforcement tactics.



Andy Murph
Master Officer, Police Department



Rhonda Seaton
Recruiting Officer, Police Department

Employee of the Year Nominee Rhonda Seaton has been with the College Station Police Department since 1995. She currently is the Recruiting Officer for the department and back-up Public Information Officer. Rhonda is a member of the Brazos Valley Regional Critical Incident Stress Management Team and teaches CISM Pre-Incident Education and CISM Group Crisis Intervention classes. She is also a member of the CSPD Hostage Negotiation Team.

Meet Rhonda Seaton :

My favorite hobbies are:
gardening, reading, TexAgs.com

My favorite food is:
almost any type of Mexican food

My favorite movie is:
Beauty and the Beast

When I was a child I wanted to be:
an arson investigator

Meet Dawn Self :

My favorite hobbies are:
watching football, playing tennis, and shopping

My favorite food is:
my aunt's cheesecake

My favorite movie is:
I worked at Blockbuster for 3 years, so I have lots!

When I was a child I wanted to be:
a veterinarian

Employee of the Year Nominee Dawn Self has worked as the Recycling Coordinator for the City of College Station since 2005. Dawn manages all of the recycling programs provided for residents and City facilities. Waste Education Outreach recently received the national NAHMMMA Best Public Outreach Program award for 2007.



Dawn Self
Recycling Coordinator, City of College Station

character

[kar-ik-ter] – noun 1.moral or ethical quality; 2.qualities of honesty, courage, or the like; integrity.

Meet Vera Solis :

My favorite hobbies are:
training lifeguards and aquatic managers and supervisors, fishing, riding bikes with my family

My favorite food is:
cherry delight

My favorite movie is:
Gone with the Wind, Sound of Music

When I was a child I wanted to be:
a teacher

Employee of the Year Nominee Vera Solis is the Aquatics Supervisor for the Parks and Recreation Department. She has been with the City for more than 23 years. Vera oversees 90 part-time seasonal employees in five facilities. From swim lessons for kids to aquatic aerobics for senior citizens, Vera's programs affect thousands of citizens every year.



Vera Solis
Aquatics Supervisor
Parks and Recreation Department



Jeffrey Speed
Geographic Information Systems Technician,
Water Services Department

Employee of the Year Nominee Jeffrey Speed is the Geographic Information Systems (GIS) Technician for the Water Services Department. Jeffrey's primary function at Water Services is to update and maintain the maps and databases as they relate to water and wastewater infrastructure.

Meet Jeffrey Speed :

My favorite hobbies are:
clays shooting, bird hunting, air shows and spending time in the country

My favorite food is:
chicken fried steak and mashed potatoes

My favorite movie is:
Sergeant York

When I was a child I wanted to be:
a military pilot

Meet Lance Williams :

My favorite hobbies are:
hunting, riding horses, running cattle

My favorite food is:
steak

My favorite movie is:
Rio Bravo

When I was a child I wanted to be:
a firefighter

Employee of the Year Nominee Lance Williams is living his childhood dream of becoming a firefighter. He began his firefighting career with the College Station Fire Department in 1999 and expanded his role in the city by becoming a paramedic in 2000. During his eight years, Lance has been on the ladder truck at Station 2. He has been involved in many special projects, including management assistance for new vehicle purchases and technical support for the Hazard Materials team.



Lance Williams
Firefighter, Fire Department

The City of College Station is privileged to lead a dynamic community during a time of unprecedented growth and change. We thank you for your confidence in allowing us this opportunity to serve you – our citizens.

Through the cooperative efforts of our citizens, Council, and the entire City workforce, we have achieved a number of important successes during 2007.

East College Station Transportation Study

The East College Station Transportation Study actively engaged our citizens in identifying solutions to address citizen concerns. The resulting plan is a tribute to Council leadership, citizen involvement, and professional staff to address difficult issues.

Growth Management Strategy in ETJ

The Growth Management Strategy in the ETJ was presented to Council, Planning Commission, and major stakeholders for consideration. This major policy initiative will assist us in addressing a number of concerns with urban development in our ETJ while permitting us to manage growth more effectively in the community.



Neighborhood Protection

The Council took two major steps towards protecting our neighborhoods during 2007.

- >> Neighborhood Overlay Ordinance
- >> Launched Historic Preservation Initiative

Red Light Camera Program

The Red Light Camera program is ready for implementation. This program will increase safety on College Station streets. The Council is to be congratulated for its willingness to use state of the art technology to enhance our public safety programs.



Major Transportation Strategy

Through the diligence of the Council Transportation Committee and the entire Council we are working with a multi faceted transportation strategy. To date we have addressed several aspects of the strategy:

- >> Identified a priority list of street improvements needed to support community growth
- >> Pursuing regional transportation objectives through providing leadership to route I-69 into Brazos County.
- >> Pursuing the creation of a Regional Mobility Authority



E-Citations Program

E-Citations program is now fully operational. This program permits our Police Officers to prepare tickets electronically in the field and download the information directly into Municipal Court.

Retail Redevelopment

Redevelopment of our retail sector showed strong results through the leadership of our Economic and Community Development department. Redevelopment of Culpepper Plaza, Ramada Inn property, Gander Mountain, and Post Oak Mall are excellent examples of our coordinated efforts to growth the local retail market.



Budget Scrubbing

Through the collective efforts of the entire Management Team we were able to reduce \$1 million in operating expenses for 2007. This reduction included closing of the Print Shop.

Capital Projects

I am very pleased to report our outstanding progress on our Capital Program. During FY 2007, we completed more than \$42 million in capital projects. In addition we have \$52.3 million projects under construction contracts. Our effort to improve the delivery of Capital Projects is beginning to pay dividends.



Implementation Long Range Water Resources

Early in 2006, we briefed Council on the need to develop long term water resources for the community. I am pleased to report that we are nearing the completion of assembling more than 1,800 acres of land on which to build future water wells.

5 YEARS

LUCY CORONILLA
EDWARD SPILLANE III
REESE PRESTON
SEAN BEATTY
ROY SHELTON
JAMES ARNOLD
ROBERT TURNER
MICHAEL LUNDY
RACHEL FALLWELL
FARRAH PETERSON
CINDY DILLARD
REBEKAH CHARANZA
CALVIN DEAL II
JOHN NORGAAARD
JENNIFER PROCHAZKA
CRISEIDA HARTL
CHRISTOPHER HAVER JR.
SVEN GRIFFIN
KIRK MACIK
SEAN WALLET
ANDRES GARCIA
WILLIE EVERLINE JR.
CAROL COTTER
FRANK GONZALES
BILLY BONIFAZI
STACY EWING
GLENN MARTZ
APRIL BRUNE
LANNY NOWAK
CHRISTOPHER BEASLEY
MICHAEL WHISENANT
SCOTT DEFFENDOLL
FRANK ZEMANEK JR.
ANDREW NOVOSAD

10 YEARS

RANDY BRUMLEY
ARTHUR ROACH III
HARVEY CARGILL JR
KENNETH PETEREIT
BRANDY NORRIS
NOE RINCONES
MICHAEL PAVELKA
BILLY COUCH JR.
TIMOTHY SULLIVAN
PAUL MAASS
GILBERT URRUTIA
BENNETT PATRANELLA
GEORGE GODFREY
SPENCER THOMPSON
STACY ENGELMAN
BEVERLYN PETERSON
JENNIFER NATIONS
NEIL BLACK

15 YEARS

CELIA HERNANDEZ
JAMES BEAMER
BRIAN HAGEN
KYLE PATTERSON
CALDER LIVELY
JAMES WOODWARD
KEVIN ROBY
MARVIN WAGENER
DARRYL SMITH

2007 Service Awards

15 years continued

TIM HAMFF
DEBORAH HAMFF
RICHARD WEISSER
SAM MESSENGER
JOHN LOGAN
MICHAEL HANCOCK
HOWARD STOUGH
BENNY WILLIAMS
DWIGHT BUTLER
PAMELA SPRINGFIELD
SHEILA WALKER
JON SCHLANDT
PETER OTHOLT

20 YEARS

DONALD ANDRESKI, JR
ALVARO GARZA
DAN SCHILL
BEN ACCURSO, JR
ELVERA VOWELL
TIMOTHY CLARK

25 YEARS

JANIS SCHWARTZ
DARRELL LUEDKE
MARK LANGWELL
SCOTT SIMPSON
JERRY DUFFEY
LOUIS SOLIS
RAYMOND OLSON
DEBORAH GRACE
RANDALL WIESE
AUGUSTINE PALMISANO
DAVID GERLING
PEGGY CALLIHAM

30 YEARS

JEFFREY BORISKI
ERIC PLOEGER
JOE OCON

community

[kuh-myoo-ni-tee] – noun 1. a social group of any size whose members reside in a specific locality, share government, and often have a common cultural and historical heritage.



College Station proudly hosted the 2007 USA/ASA 18 & Under Class A Fast Pitch National Tournament at the Aggie Softball Complex in April. Team shown: Baseliners from Sterling, VA.



The College Station Fire Department Honor Guard participates in the 2007 Veterans Day memorial service at Veterans Park.

Face painting during the Kids Klub 20th anniversary celebration in 2007 at Wolf Pen Creek Park and Amphitheater.



College Station employees led by Mayor Pro Tem Ron Gay raised \$1,614 in just one hour as part of the Wal-Mart "Bell Ringing Challenge" on December 15. The City gave away hot chocolate and two tickets to see Texas A&M play in the Alamo Bowl. Wal-Mart contributed an additional \$5,000 in conjunction with College Station's effort.





College Station Mayor Ben White holds annual Boot Award presented by Bryan Mayor Mark Conlee in honor of A&M Consolidated High's victory over Bryan High in the "Crosstown Showdown" Classic.



At the 12th annual Food Drive College Station employees collected \$5,097.38 and 287 pounds of food. Using the Food Bank's bulk buying power calculations those contributions translate into a cumulative total of 102,234.60 pounds of food or more than 131 pounds per employee. Employees collected \$591 more than in 2006.

Members of the 13-under Bryan-College Station Summer Youth Basketball League pose for pictures at the Lincoln Recreation Center.



Citizens enjoy an afternoon of fishing at the annual Trout Fish Out in Hallaran Pool at Southwood Athletic Park.



College Station Park Honors Military Veterans and Their Families

The city's newest park, located in the northeast portion of the College Station, is a tribute to the military veterans of the community. In addition to the popular Brazos Valley Veterans Memorial, the "American Pavilion" was created, Veterans Parkway was extended to Highway 60, and a walking trail was added. A one-mile trail called "America's Mile" features a walking history of the United States, Texas, and the City of College Station.

With Phase II construction now complete, the park borders two highways and provides park users easy access to local hotels and restaurants, while nearby neighborhoods still remain safely away from heavy lights and noise.

When the park's concept was developed during the 1990s, plans called for it to be built in phases. Upon completion, it would have thirteen adult soccer fields, nine adult softball fields, two pavilions, walking/jogging trails, parking, restrooms, and a twelve-acre portion dedicated to the establishment of a memorial honoring all military veterans.

In November of 2001 construction began on Phase I which included six adult soccer fields (75 x 120 yards), two adult softball fields (315'), parking, restrooms and an expandable maintenance building. This

phase covered 70 of the park's 150 acres. One interesting design element allowed for all eight soccer fields to drain without one seeping across another. Each field has an eight-inch, sand-based, root-zone material specifically tested and selected by the design team.

Phase I of Veterans Park and Athletic Complex was completed in October 2002 at a cost of approximately \$3,000,000. The Brazos Valley Veterans Memorial, located within the park, was dedicated on Veterans Day, November 11, 2002.

Phase II of the project was approved by voters on November 4, 2003, and began in February 2006. One element included the completion of the "Old Glory" Softball Complex by adding the three remaining softball fields, additional parking, and an 8,500 square foot concessions/restroom facility. Three additional full sized soccer fields were also completed during this time with lighting, a restroom building, and associated parking. The maintenance building, completed in Phase I of the project, was enlarged as well.

Phase II also called for construction of the "American Pavilion" facility. This large capacity (500-person) pavilion has a complete kitchen and restroom facilities, and is available to rent. Other elements include an additional 411 parking spaces, landscaping, and the extension of Veterans Parkway. The entire project was enough under budget to extend the parkway to Highway 60. Phase II construction was complete by July 2007.



City Paves Way for Future Growth with New Roads

>> Arrington Road/ Decatur Drive Roadway Extension

The extension of Arrington and Decatur improves north - south traffic flow on the west side of SH6 by providing local streets that connect William D. Fitch Parkway (SH 40) to Barron Road. The roadway extensions will be incorporated into planned retail development to be generally located at the northwest corner of William D. Fitch and Highway 6. The project also includes the extension of underground electrical lines.

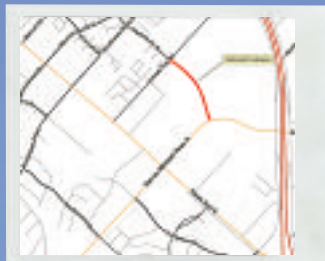
The construction contract with Knife River Construction to extend Arrington Road 3500 feet to Highway 40 as a major collector and extend Decatur Drive, also, a major collector 1200 feet to the new Arrington Road was awarded on June 14, 2007. Construction is planned to be completed in spring of 2008. The total approved construction budget for this project is the base bid of \$4,085,307.35. The Streets portion of this contract is \$3,561,732.95 and the Electric portion of the contract is \$523,574.40.



>> Dartmouth Extension Phase II

This phase is an extension of Dartmouth from Krenek Tap to FM 2818 as a minor arterial. It improves north - south mobility by providing local alternate routes to Texas Avenue and State Highway 6. This new street will also provide access to the City Center area which is the planned home for a future municipal campus. The project includes the extension of water lines and the

adjustment of sewer lines. The construction contract was awarded in January of 2007. The project is planned to be completed in spring of 2008. The total budget for this project is \$4,009,000.00 (\$3,600,000 in the Street Capital Projects Fund, \$183,000 in the Water Utility Fund, and \$226,000 in the Wastewater Utility Fund).



>> West Park Rehabilitation Project

This project is for infrastructure rehabilitation of the West Park portion of the Southside area of town. The rehabilitation includes streets, drainage, water, and wastewater systems. This is an older part of town where much of the infrastructure does not meet our current standards. This project ensures that there is

adequate fire protection and will improve access and drainage in the area. Construction started in February 2006. The project will be completed in December of 2008. The cost of these improvements totals \$3,544,008.30.





Fire Station 3

Construction on the new Fire Station 3 began in June of 2007 and is continuing on schedule. Its relocation follows the Fire Department's master plan approved by voters in the 2004 CIP bond election. With a project budget of \$2,729,000, assigned to Project Manager

Donald Harmon, Assistant Chief Jon Mies and Captain Greg Rodgers, the station's 10,762 square feet will house a fire engine, and ambulance, and also act as a depository for several department programs, including: bulk EMS supplies, protective clothing and uniform storage, janitorial supplies and self contained breathing apparatus (SCBA) maintenance and testing. Scheduled completion is set for May 2008.



Badge Pinning Ceremony

The Fire Department held its annual badge pinning ceremony for new employees and personnel who have earned promotion on December 4 at the Annenberg Presidential Conference Center. There were 25 personnel recognized with approximately 200 people in attendance, making this ceremony the largest of its kind for the department.

Personnel receiving promotion were:

To Captain: Paul Gunnels, Chris Kelley, Greg Rodgers
To Lieutenant: Matt Harmon, Tim Sullivan, Tim Valdez
To Driver/Engineer: Chet Barker, Canaan Blake, Matt Brunson, Ernie Goode, Leon Moore, Marvin Wagener

New employees: Charles Almanza, Cody Blount, Micheal Butschek, Michael Cole, Maxx Dooling, Jarrod Dreher, Daniel Driskell, Andrea Ferrell, Joshua Jones, Michael Miller, William Shelton, Douglas Smith, Stanley Stephenson

Firefighter's Update



Dedicated Ladder Company

On December 17 the Fire Department completed a four-year project of placing a dedicated ladder company in service at Fire Station 2. Beginning with Council approving the purchase of a 100 foot ladder truck, the project concluded with hiring the last 9 of 15 firefighters required to staff the unit. Station 2 serves the highest residential population density of College Station and, with the addition of the dedicated ladder company, will house eleven firefighters who staff a fire engine, a ladder truck, and an ambulance. The firefighters assigned to the unit are responsible for forcible entry, ventilation of confined spaces, search and rescue, utilities control and assisting with vehicle extrication at motor vehicle collisions. Station 2 is also the base of operations for the Regional Hazardous Materials Response Team.

Incident Summary FY '07 (10/01/06 through 09/30/2007)

STRUCTURE FIRES	
Residential	47
Other Structures	<u>11</u>
Total	58

OTHER FIRES	
Vehicle	28
Brush/Grass	11
Rubbish/Dumpster	35
All Other Fires	<u>32</u>
Total	106

TOTAL FIRES 164

OTHER INCIDENTS	
Rescue/Emergency Medical	3,458
False Alarms	546
MUTUAL AID GIVEN	130
HAZARDOUS MATERIALS RESPONSE	200
OTHER HAZARDOUS CONDITION	198
ALL OTHER RESPONSES	<u>1,107</u>

TOTAL OTHER INCIDENTS 5,639

TOTAL INCIDENTS 5,803

Phase I of the Comprehensive Plan kicked-off with the first Citizen's Congress, an event that attracted hundreds of city residents who provided their thoughts and aspirations for the future of the city. The process continued through the work of the Comprehensive Plan Advisory Committee (CPAC), consisting of community representatives appointed by the City Council and chaired by Bill Davis of the Planning and Zoning Commission. After a series of meetings, the Council adopted the following vision statement and working goals:

Focusing on the Future

VISION

College Station, the proud home of Texas A&M University and the heart of the Brazos Valley, will be a vibrant, progressive, knowledge-based community which promotes the highest quality of life by ...

- >> enhancing and protecting neighborhoods in a diverse community where residents are safe, protected from adverse impacts, well maintained and actively revitalized;
- >> increasing sensitive development and management of the built and natural environment;
- >> expecting sensitive development and management of the built and natural environment;
- >> supporting well planned, smart and sustainable growth;
- >> valuing and protecting our cultural and historical community resources;
- >> developing and maintaining quality cost-effective community facilities, infrastructure and services which ensure our city is cohesive and well connected; and
- >> positioning College Station for both short- and long-term economic prosperity by expanding, strengthening and diversifying economic and education resources.
- >> remaining among the friendliest and most responsive of communities and a demonstrated partner in maintaining and enhancing all that is good and celebrated in the Brazos Valley. It will forever be a place where Texas and the world come to learn.

WORKING GOALS

>> Community Character

Strong, unique neighborhoods, protected rural areas, special districts, distinct corridors, and protected and enhanced natural environment

>> Neighborhood Integrity

Long-term viability and appeal of established neighborhoods

>> Transportation

Improved mobility through a safe, efficient, and well-connected multi-modal transportation system designed to be sensitive to the surrounding land uses

>> Growth Management & Capacity

Fiscally responsible and carefully managed development aligned with growth expectations and in concert with the ability to deliver infrastructure and services in a safe, timely, and effective manner

>> Economic Development

Diversified economy generating quality, stable, full-time jobs, bolstering the sales and property tax base, and contributing to a high quality of life

>> Parks, Art, & Leisure

Diversity of parks, open space, art, entertainment, recreation, and cultural opportunities contributing to the high quality of life for all residents and visitors

>> Municipal Facilities and Services

Municipal facilities meeting community needs, contributing to community character, sensitive to the surrounding land uses, and providing exceptional municipal services

>> Utilities

Cost effective, reliable, and safe utilities benefiting existing customers and supporting of development activity, designed to be sensitive to the surrounding land uses, and promoting resource conservation



responsiveness

[ri-spon-siv-nis] – noun 1. the quality or state of being responsive.



Citizen Engagement: A Very High Priority

College Station is a city of highly educated, involved and curious people. They enjoy the democratic process and actively seek to participate in their government.

Three programs that took place during the 2007 calendar year were the Citizens' University, College Station 101, and two Citizens' Congress programs. They were offered for all ages and interest levels from college students and teens to seniors and neighbors. If enthusiasm like this continues, College Station can expect to be a vital and highly sought-out community for living, working and playing.

>> YOUTH COUNCIL

The College Station City Council and CSISD School Board requested moving forward with a Youth Advisory Council (YAC) at their joint meeting in August 2007. The YAC has had multiple meetings and began by drafting their Mission Statement:

“The purpose of the College Station Youth Advisory Council is to make a positive impact on our community, to present the concerns of our peers to the city council, to assist the city council in making informed decisions concerning the youth, and to be the voice for the thousands of teenagers within our community.”

>> CITIZENS' UNIVERSITY

The College Station Citizens' University class is a 10-week, 30 hour class offered to eligible residents of College Station each spring. The purpose is to help residents gain an understanding of the roles and responsibilities of city staff and city council and become more aware of the programs and activities, as well as the philosophy behind city decisions.

Over 200 College Station residents have graduated from the Citizens' University classes which began in 1998 as a pilot program. Today, city committees, advisory boards and even City Council are being filled with graduates who have a better understanding of the services, issues and philosophy of the City of College Station due to that experience.

>> COLLEGE STATION 101

The City of College Station hosted *College Station 101* in the fall of 2007 for off-campus college students from Texas A&M and Blinn College to learn about positive living, working and playing experiences in College Station. Students were offered sessions on topics such as Code Enforcement/Bee A Good Neighbor, Law Enforcement, Parks and Recreation, Civic Involvement and Transportation and Development as it affects students.

Education and orientation of our college student residents will be an important part of our civic engagement philosophy as our city continues to evolve.

>> CITIZENS' CONGRESS

The City of College Station hosted *Citizens' Congress II: Neighbor to Neighbor* for approximately 60 residents to brainstorm, suggest ideas, and discuss issues that relate to quality of life and in particular neighborhood issues.

Below are just some of the many awards and recognitions earned by City of College Station employees in 2007.

>> 1ST PLACE IN CULTURAL DIVERSITY
 ("Community of Respect" program)
National League of Cities

>> BEST PUBLIC OUTREACH PROGRAM
 ("Randie the Raccoon" mascot)
North American Hazardous Materials Management Association

>> CERTIFICATE OF EXCELLENCE IN FINANCIAL REPORTING
Government Finance Officers Association



>> DESIGN AWARD OF HONOR
 ("Aggie Field of Honor" and new city cemetery)
Society of Registered Architects

>> PARKS NATIONAL AGENCY ACCREDITATION
 (1 of 3 in Texas)
Commission for Accreditation of Parks & Recreation Agencies

>> INNOVATION AWARD
 (online "Click2Gov" program)
Building Officials Association of Texas

>> SAVVY AWARD
 ("Get in the Game" youth basketball video)
City-County Communications and Marketing Association

>> REACCREDITED STATUS
 (College Station Police accredited since 1991)
Commission on Accreditation for Law Enforcement Agencies

>> TREE CITY USA
National Arbor Day Foundation

TOP 10 TAXPAYERS

Company	Type of Business	Assessed Valuation	%Total Assessed Valuation
College Station Hospital LP	Medical	\$60,838,090	1.33%
C.B.L. & Associates	Retail Mall	54,557,025	1.19%
Weinburg, Israel & David Alkosser	Housing	41,844,460	0.92%
ACC Op (Callaway Villas) LP	Housing	30,384,640	0.66%
University Heights - College Station	Housing	30,347,570	0.66%
SCI Gateway of SC Fund LLC Etal		28,956,280	0.63%
Verizon Communications, Inc.	Utility	28,144,250	0.62%
Wal-Mart/Sam's	Retail	26,998,760	0.59%
Universal Computer Services, Inc.	Retail	25,767,199	0.56%
Commonwealth Austin CH LP	Housing	25,710,420	0.56%
Total:		\$353,548,694	7.72%%

TOP 10 AREA EMPLOYERS

Company	Products	Employees
Texas A&M University & System	Educational	16,248
St. Joseph's Regional Health Care:	Health Services	2250
Bryan ISD:	Educational	2090
College Station ISD:	Educational	1169
City of Bryan:	Government	778
City of College Station:	Government	762
Brazos County:	Government	751
Blinn College:	Educational	609
Scott & White Clinic:	Health Services	553
College Station Medical Center:	Health Services	420

Source: Research Valley Partnership and individual entities

HOTEL TAX

Fiscal Year	Hotel Tax
1997	\$1,401,121
1998	\$1,555,054
1999	\$1,750,194
2000	\$1,796,813
2001	\$1,846,086
2002	\$1,926,009
2003	\$2,122,904
2004	\$2,200,870
2005	\$2,439,370
2006	\$2,824,935
2007	\$3,297,764

SALES TAX (millions)

Fiscal Year	Sales Tax Collected
1997	\$9,800,000
1998	\$10,900,000
1999	\$11,500,000
2000	\$12,600,000
2001	\$12,700,000
2002	\$13,400,000
2003	\$13,800,000
2004	\$15,000,000
2005	\$15,400,000
2006	\$16,700,000
2007	\$18,100,000

2007: BUDGET IN BRIEF

College Station City Council approved the Fiscal Year 2007-2008 Annual Budget on September 13, 2007. Approved expenditures and other financing uses for FY08 total \$226,294,172. It is anticipated that \$230,130,784 will be received in revenues and other financing sources. Existing Fund Balances and Working Capital Balances are not reflected in revenues. These existing funds contribute to the difference between Revenues and Expenditures, and produce a balanced annual budget.

The new budget is maintained with a property tax rate of 43.94¢ per \$100 of valuation. The majority of the total budget is dedicated to providing basic services by the City including public safety, public works, public utilities, and support service functions.

NOTABLE FEATURES OF THE FY08 BUDGET INCLUDE:

- > During the preparation of the budget, an effort was made to "scrub" the budget, identifying areas of cost savings with minimal impact to the services provided. This thorough review resulted in a reduction of just under \$1 million from the base budget.
- > Preparation of the budget is done in conjunction with the Strategic Priorities identified by the City Council. Included are additional resources for the Police Department and the Fire Department, a reorganization of existing Public Communications to facilitate effective communication with the citizens of College Station, resources needed to review financial policies and feasible alternate revenue sources, and capital resources to address transportation needs as well as infrastructure improvements.
- > In order to provide a sustainable quality workforce, the budget includes \$1,286,253 for the City pay plan and provisions for a citywide job classification study.
- > The budget also includes both capital and operating funds for the Parks System. Significant resources are included for the operations of the newly completed Veterans' Park and Athletic Complex as well as the new Memorial Cemetery.

A full listing of projects to be undertaken and revenues received during the 2008 Fiscal Year is included in the 2007-2008 Annual Budget Document. The document is available at the Larry J. Ringer Library 1818 Harvey Mitchell Pkwy) and in the City Secretary's Office at City Hall (1101 Texas Ave), or it can be downloaded from the City's website, cstx.gov.

Fiscal Services Fast Facts

Fiscal Services Budget: \$5,551,684

Divisions: Accounting, Purchasing, Budget & Strategic Planning, Municipal Court, Fiscal Administration, Utility Customer Service

Number of Employees: 72.75

Number of Accounting Transactions Processed: 653,000
 Dollar Value of POs Processed by Purchasing: \$80 million
 Annual Government Finance Officers Association Budget Award Received: Yes
 Number of Citation issued by Municipal Court: 32,000
 Number of Contracts Reviewed by Administration: 345
 Number of Utility Bills Mailed Annually: 410,000
 Number of Utility Meters Read Daily: 440

* Includes Fiscal Services and Utility Customer Service Operations & Maintenance Budgets

2007: MUNICIPAL COURT

Total Municipal Court Cases	30,744
Traffic Violations	18,984
Parking Cases	6,925
Non-Traffic Penal Violations	4,621
City Ordinance Violations	214

Total revenue collected by the Court (includes revenue going to the State) \$ 5,522,312

Intern Volunteer Service Hours	633
Warrants Issued by Municipal Court	4,382
Number of Disposed Cases	28,902

WHAT CITIZENS GET FOR EACH TAX DOLLAR:



COMBINED FINANCIAL POSITION

September 30, 2006 (\$ x 1,000)

Assets (amount owned)	2006	2007
Cash and Investments	\$ 108,583	106,170
Restricted Cash & Investments	21,519	24,706
Other Current Assets	17,401	21,172
Property and Equipment (Net)	389,473	421,118
Other Assets	<u>8,420</u>	<u>9,432</u>
Total Assets	<u>\$ 545,396</u>	<u>582,598</u>
Liabilities and Net Assets		
Liabilities (Amount Owed)		
Accounts Payable	\$ 16,281	14,396
Other Liabilities	10,475	11,479
Outstanding Debt	<u>188,610</u>	<u>202,674</u>
Total Liabilities	<u>\$ 215,366</u>	<u>228,549</u>
Net Assets (Excess of Assets over Liabilities)		
Investment in Capital Assets	\$ 250,008	234,726
Restricted	7,484	8,789
Unrestricted	<u>72,538</u>	<u>110,534</u>
Total Net Assets	<u>330,030</u>	<u>354,049</u>
Total Liabilities and Net Assets	\$ 545,396	582,598

TAXING ENTITY

TAX RATE (2007-2008)

College Station	\$0.43940 per \$100
Brazos County	\$0.46500 per \$100
CSISD	\$1.24105 per \$100
Bryan	\$0.63640 per \$100
BISD	\$1.29000 per \$100
Hotel-Motel Tax	13.00%
Sales Tax	8.25%

BOND RATING AGENCY

BOND RATING

Moody's	Aa3
Standard & Poors	AA-

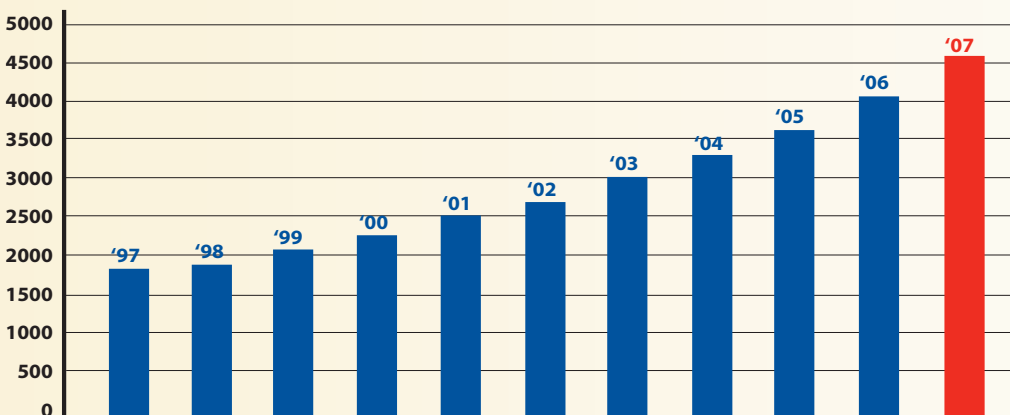
COMBINED REVENUES & EXPENDITURES

September 30, 2006 (\$ x 1,000)

Revenues	2006	2007
Property Tax	\$ 16,647	18,573
Sales Tax	17,083	18,450
Franchise Fee	2,132	1,931
Hotel/Motel Taxes	2,671	2,980
Investment Earnings	5,461	6,520
Charges for Services	9,866	10,904
Electric Revenues	60,217	67,616
Water Revenues	10,853	10,135
Wastewater Revenues	10,364	10,715
Sanitation Revenues	6,420	7,608
Northgate Parking	577	626
Capital Contributions	11,097	11,308
Other	<u>3,162</u>	<u>2,055</u>
Total Revenue	<u>\$ 156,550</u>	<u>\$ 169,421</u>

Expenditures

Public Safety	\$ 19,494	21,747
Parks and Recreation	7,354	9,142
Public Works	6,228	7,544
General Government	7,817	7,445
Fiscal Services	2,452	2,442
Information Technology	3,088	2,687
Planning & Development Services	1,449	1,603
Interest on Long-Term Debt	4,117	4,265
Electric Service	51,250	59,661
Water Service	7,770	8,377
Wastewater Service	7,973	8,299
Sanitation Service	5,422	6,077
Northgate Parking	621	597
Other	<u>5,759</u>	<u>6,026</u>
Total Expenditures	<u>\$ 130,794</u>	<u>\$ 145,912</u>



City of College Station

**Ad Valorem
Tax valuation
(Millions of Dollars)**



CITY OF COLLEGE STATION

P.O.Box 9960 / 1101 Texas Avenue
College Station, Texas 77842



2007 ANNUAL REPORT

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